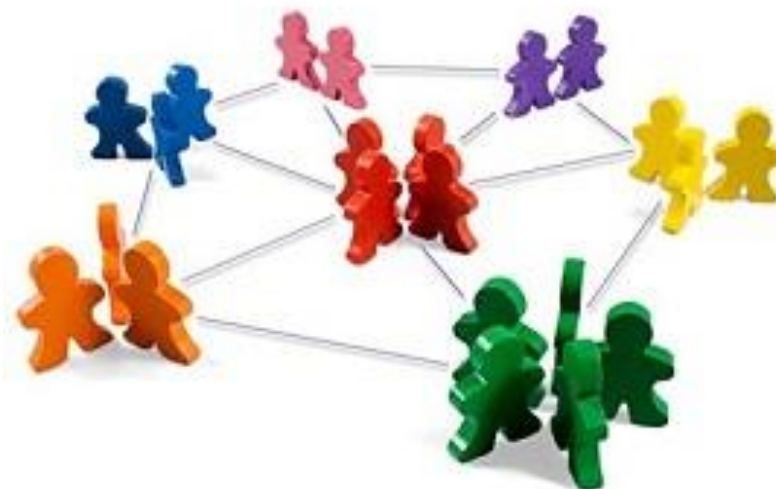




Three Year Cluster Network Action Plan 2017-2020 (Year 2018-2019)

(Caerphilly North) Neighbourhood Care Network



Strategic Aim 1: To understand and highlight actions to meet the needs of the population served by the Cluster Network

Objective	For completion by:-	Outcome	Action, Progress to date & Measures	RAG Rating
1.1 Smoking Cessation				
<p>1.1.1 Achieve/work towards the National Tier 1 target of 5% of smokers make a quit attempt via smoking cessation services</p> <p><i>Improved Quality of Care</i></p> <p><i>Supports Caerphilly SIP – Healthier Caerphilly H1, H2, H3, H4</i></p> <p><i>Supports IMTP</i></p> <p><i>SCP2/3</i></p>	<p>Years 1,2&3 NCN, PHW, Smoking Cessation Wales, Housing Associations, Communities First, Community Pharmacy</p>	<p>Increased numbers of staff who have access to brief intervention training</p> <p>Increased access for patients to staff trained in brief intervention techniques</p> <p>Patients will be motivated to make a quit attempt and will receive effective treatment to quit smoking</p>	<p>Actions:</p> <ul style="list-style-type: none"> • Provide Brief Intervention training for staff • Ensure all practices have a Smoking Champion to link with SSW • Increase Pharmacies providing Level 3 Smoking Cessation • Implement Smoking Champions training • Encourage young people to access smoking cessation services <p>Progress:</p> <ul style="list-style-type: none"> • Brief intervention training for staff continued to be rolled out including for Midwifery Service • All practices currently have a Smoking Champion • 7 Pharmacies offer level 3 Smoking Cessation Services • Promotional campaign materials circulated to third sector and information on pharmacies offering smoking cessation support in the borough. Also information from ASH Wales. • Referral updates reported timely at NCN meetings • Stop Smoking Champions event held on the 19th October 2017 • Total number of smokers referred directly to smoking cessation services in Caerphilly North NCN (Stop Smoking Wales and Level 3 Pharmacy) = 88 at the end of Qtr 3 2017/18 	<p>A</p>

1.2 Tackling Obesity

1.2.1

Obesity: Continue to work to tackle obesity and work towards a reduction in the numbers of adults/children who are overweight/obese

Care Closer to Home

Improved Quality of Care

*Supports Caerphilly SIP – Healthier Caerphilly H2, H3, H4
Supports IMTP*

SCP2

Years 1,2 & 3

NCN,
PHW,
ABUHB Weight
Management

Maximise use of existing weight loss services in ABUHB – Foodwise, Adult Weight Management Service, National Exercise Referral Scheme
Families will have access to a wide range of children and young people’s services, initiatives and projects addressing obesity issues

Actions:

- **Ensure service users are well informed of weight loss initiatives**
- **Map currently available services within the locality**
- **Support the delivery of the Childhood Obesity work plan**

Progress:

- Community DSN’s receiving patients and planning discharge from secondary care services
- Communities’ First representation at all NCN meetings. NCN informed of all obesity related programmes and initiatives.
- Consideration of the Risk / Future of the Food Wise programme given uncertainty of Communities First Future and impacts. Funding has been considerably reduced within the Legacy programme and it has been necessary to prioritise activities that Communities First will continue with such as Employment, Empowerment & Early Years.
- Adult Weight Management Service referral and activity data under development
- Directory of available services ‘DEWIS’ under development and being populated for Caerphilly
- Outdoor Active team, National Play Day, holiday schemes for children and young people play schemes delivered by GAVO Play Projects
- A consultation is being undertaken for the Play Sufficiency Audit which will inform the CCBC Play Sufficiency Action Plan
- Healthy eating policy adopted in all 26 Pop in and Play Groups delivered by GAVO and Homestart
- EPP NHS Self-Management courses delivered in all 3 NCN cluster areas - Includes education on weight management, Nutrition (the Eat Well Plate), the benefits of physical activity and remaining active, relaxation and sleep promotion.
- There are 6 week courses running in a variety of venues in the borough April, June and September 2018
- 881 referrals across Caerphilly received into NERS for 2017/18
- Focus on Obesity workshop planned for NCN meeting in September 2018

A

1.3 Public Health				
<p>1.3.1 Influenza: Increase uptake of immunisations by 5% within Caerphilly North NCN</p> <p><i>Improved Quality of Care Supports Caerphilly SIP – Healthier Caerphilly H3</i></p> <p><i>Supports IMTP</i></p> <p><i>SCP2</i></p>	<p>Years 1,2&3 NCN, PHW, District Nursing</p>	<p>Decrease in hospital admissions Decrease in morbidity</p>	<p>Action:</p> <ul style="list-style-type: none"> • Implement the Caerphilly NCNs Flu Plan for 2017/18 • Target improvement on uptake figures from previous year <p>Progress 2017/18:</p> <ul style="list-style-type: none"> • 68.1 % achieved as at 06.03.18 for immunisation against influenza for 65yrs and older (@30.03.17=67.8%) • 49.0% achieved as at 06.03.18 for immunisation against influenza for 6months to 64yrs (@30.03.17=49.5%) • 45.0% achieved as at 06.03.18 for immunisation against influenza for children 2-3 years (@30.03.17=40.6%) • By end of January 2018 1,425 Housebound patients and Carers in Caerphilly Borough were offered flu vaccinations with 944 completed by District Nurses <p>Progress: 2018/19</p> <ul style="list-style-type: none"> • The July Caerphilly North NCN Cluster meetings have a subject focus "Winter Planning" and a key component of this is flu vaccinations. Clusters have reviewed and discussed what went well and not so well in previous vaccination programme periods. New and alternative ideas have been suggested and these will be shared across the Caerphilly borough. • Throughout the programme period weekly reports of age 2-3 uptake by individual practices to be shared with ABUHB Health Visiting to highlight and address areas of lower compliance. 	<p>A</p>
<p>1.3.2 Learning Disabilities: To increase up-take of Learning Disability Enhanced Service Annual Reviews to deliver reviews to 90% of all eligible patients</p> <p><i>Improved Quality of Care Supports Caerphilly SIP – Healthier Caerphilly H5</i></p>		<p>Reconciliation of GP Practice and Social Service LD registers</p> <p>Patients with a learning difficulty who are eligible, have access to Annual Health</p>	<p>Actions:</p> <ul style="list-style-type: none"> • Number of claims made by each practice for completed reviews assessed against the number of eligible patients • Collaboration/coproduction with Third sector Learning Disability support providers, user led groups, advocates families and carers to encourage participation with the health checks through engagement, peer support and accessible information. A thematic session? <p>Progress:</p> <ul style="list-style-type: none"> • Meeting needed to agree action 	<p>G</p>

<p><i>Supports IMTP</i></p> <p><i>SCP1/2/8</i></p>		<p>Reviews via Primary Care Services</p>	<ul style="list-style-type: none"> • Liaised with Primary Care Team to establish baseline • 8 out of 11 practices are accredited for the Learning Disability DES for 2016/17: <ul style="list-style-type: none"> - 416 people were eligible for health checks - 176 of health checks undertaken and claimed for • Consider as themed agenda item for NCN Management Team • Act upon results of pilot for Primary Care Liaison Nurse for Learning Disabilities to be run in Caerphilly East NCN and Blaenau Gwent. • Start Date September 2017 • Links with LD IMTP • Funding agreed • Caerphilly East QOF <ul style="list-style-type: none"> - Total removed = 64, - Total added = 39 people who had a LD and not on list, - No of people eligible for AHC but do not have one as they are not on the DES list = 60 - GP practices now using updated 2016 version of the Annual Health Check and accessible information is available to practices to send with the invitation for an AHC/s 	
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Strategic Aim 2: To ensure the sustainability of core GP services and access arrangements that meet the reasonable needs of local patients including any agreed collaborative arrangements

Objective	For completion by:-	Outcome	Action, Progress to date & Measures	RAG Rating
2.1 Access				
<p>2.1.1 To identify gaps in services & access deficit in Primary Care</p> <p><i>Care Closer to Home Sustainability Improved Quality of Care Supports IMTP SCP3</i></p>	<p>Years 1,2&3 NCN, Practices</p>	<p>Support the use of technology to improve patient access to primary care services through: -</p> <ul style="list-style-type: none"> - MHOL - Text messaging - Use of mobile technology by GPs & Nurses - Utilisation of DEWIS 	<p>Action:</p> <ul style="list-style-type: none"> • Continue to promote the use of MHOL and monitor progress • Share best practice regarding MHOL uptake • Promote the use of DEWIS website <p>Progress:</p> <ul style="list-style-type: none"> • 100% uptake from practices of My Health Online in Caerphilly North NCN • 100% of practices using for Appointments and Prescribing • All practices providing text messaging services to patients for appointment, flu vacs reminders • Partner services providing patient information for waiting room electronic information screens • DEWIS Co-ordinator attend the July NCN Cluster meeting to give status update report and discuss any issues. • Update at NCN Management Team • Caerphilly DEWIS co-ordinator currently cross referencing, checking and uploading Caerphilly related information. • Currently working with community connectors to where appropriate upload information. • Caerphilly co-ordinator to attend future NCN meetings to discuss progress and any issues raised 	<p>A</p>

<p>2.1.2 Implement Social Prescribing model with the NCN</p> <p><i>Care Closer to Home</i> Sustainability Improved Quality of Care <i>Supports IMTP</i> <i>SCP3</i></p>	<p>31.03.19 GP Practices, NCN Membership, Allied local services</p>	<p>Patients are encouraged to self-refer to local community services where they do not need to see a GP first</p>	<p>Action:</p> <ul style="list-style-type: none"> • Implement the West Wakefield model of Active Signposting across all GP practices within the NCN <p>Progress:</p> <ul style="list-style-type: none"> • The first of the 3 training sessions is scheduled for 5th September with following up sessions in Oct and Dec 2018. • All practices have expressed intention to uptake this training opportunity. • Scoping of who potentially would be required to be there in terms of a signposted service underway. • Planning to increase the capacity and enhance the role of Community Connectors across Caerphilly NCNs in partnership with Social Services 	<p>A</p>
<p>2.2 Sustainability</p>				
<p>2.2.1 Sustainability: Long term viability and sustainability of Caerphilly north NCN practices</p> <p>Sustainability <i>Supports IMTP</i> <i>SCP3/7</i></p>	<p>Years 1,2&3 NCN Team, Primary Care Team, PCOST</p>	<p>Maintained availability of local primary care GP service provision</p>	<p>Action:</p> <ul style="list-style-type: none"> • Practices to inform NCN Lead and CD of future developments/plans in order to agree next steps. <p>Progress:</p> <ul style="list-style-type: none"> • Various federation options being explored • Discussions held at NCN Lead Annual Practice Visits • PCOST providing support in Bryntirion Surgery (now a managed practice) • Ongoing discussions with a number of single handed practices regarding contracts and continuation of care provision • Sustainability continues to be a concern within the NCN with 3 Practices have handed contracts back to the HB and/or closed and dispersed their lists among other practices. 	<p>A</p>
<p>2.2.2 Continue to support GP Practice Resilience</p> <p>Sustainability <i>Supports IMTP</i> <i>SCP3/7</i></p>	<p>Years 1,2&3 NCN Team, Primary Care Team, PCOST</p>	<p>Patients benefit from stability of Primary Care workforce</p>	<p>Action:</p> <ul style="list-style-type: none"> • Network team to analyse practice PDPs and Sustainability Risk Matrices to identify issues • Explore options of collaborative working among practices <p>Progress:</p>	<p>A</p>

			<ul style="list-style-type: none"> Recognised within the NCN that there are pressures on a number of practices within Caerphilly North PCOST Team support in place since September 2017 ABUHB Primary Care CD continues to discuss options going forward PCOST Team currently supporting Bryntirion Surgery in Caerphilly North NCN 	
2.2.3 To promote and raise awareness of the Local Oral Health Action Plan (LOHAP)	31.03.19 NCN Team	Raised awareness of the existence of the LOHAP for the wider NCN membership	<ul style="list-style-type: none"> Publicise LOHAP across NCNs Circulate information complementing the programme e.g. materials from MEND promoting healthy diet Progress: <ul style="list-style-type: none"> Dental Advisor appointed across all NCNs LOHAP circulated to NCN members for information LOHAP up-date expected July 2017 Welsh Government issued a 5 year National Oral Health Plan in 2013. Health Boards were asked to develop an annual Local Oral Health Action Plan during this period, which identified need and addressed key dental issues, in line with the NOHP. As the NOHP has come to an end, the HB has not developed a LOHAP but is waiting for guidance from WG on next steps. The NOHP (2013/18) focused on service delivery but the new 'Prosperity for All' oral health and dentistry response is going to be focusing on prevention, and cluster working. Awaiting update from Senior Primary care Manager for Dental 	A
2.3 Workforce				
2.3.1 Social Prescribing utilising Community Connectors/Social Workers <i>Care Closer to Home</i> <i>Improved Quality of Care</i> Supports IMTP SCP2/3/4	31.03.19 NCN Lead Social Services Identified practices	Better GP Access Avoid social isolation for people within the NCN are A greater focus on achieving people's	Action: <ul style="list-style-type: none"> Employ a further 6 Community Connectors via Social Services to work closely with GP practices across Caerphilly East NCN Monitor progress and impact on access to local service 	R

		<p>well-being outcomes through holistic integrated service provision</p> <p>Increased capacity for GP's where people can access the right person, with the right skills and at the right time.</p>	<p>Progress:</p> <ul style="list-style-type: none"> Head of Service for ABUHB and Social Services to meet to agree model, costings and sign-off of additional posts 	
<p>2.3.2 Continue to maintain and provide continuous support for the Primary Care Based Pharmacists time from NCN funding to integrate with NCN and Partners</p> <p>Care Closer to Home Improved Quality of Care <i>Supports IMTP</i> <i>SCP3</i></p>	<p>Years 1,2 & 3 NCN Lead Pharmacy NCN Practices</p>	<p>Patients have local access to and benefit from evidence based interventions;</p> <p>Patients benefit from reduced waiting times from increased GP capacity</p>	<p>Action:</p> <ul style="list-style-type: none"> Maintain the current capacity of Primary Care Based Pharmacist time for Caerphilly North Integration of Pharmacist to be monitored Maximise Practice Based Pharmacists working <p>Progress:</p> <ul style="list-style-type: none"> NCN funding agreed to continue support roles for 2017/18 Pharmacists regularly attend the NCN meetings and have presented on their work programme and shared good practice across the NCN <p>Work undertaken during 2017/18:</p> <ul style="list-style-type: none"> Attendance at meetings (pharmacy team, educational meetings, chronic pain group) Continued involvement in development, launch and roll out of the trigger tool Strategic planning of pharmacist's work plans. Mentoring new recruits. Tutoring a diploma pharmacist for three months. Helping to implement a standard process for repeat authorisation and highlighting patients in need of a medication review. Attending meetings of PICRIS research panel as part of decision making team for primary care research funding Working with PCOST team to assist in transition of patients to Bryntirion surgery and movement between other surgeries 	A

			<ul style="list-style-type: none"> Switching patients over to repeat dispensing service Number of medication reviews carried out (including home visits, nursing homes): 2383 Medication queries: 5496 Reconciliation of discharges/secondary care info: 2511 Cost savings logged so far: £24,862 (£43,057 full year equivalent) NB cost savings not fully updated on spreadsheet yet so will be more than this Yellow cards for first 3 quarters for Caerphilly North NCN: 30 (we have been contributing to this figure) 	
<p>2.3.3 Re-alignment of better working between GP Practices and District Nursing</p>	<p>31.03.19 District Nursing, NCN Leads, Asst Head of Service</p>	Improved communication and working relationships creating a more streamlined service provision	<p>Action:</p> <ul style="list-style-type: none"> Scoping exercise to determine feasibility of DNs being practice aligned as opposed to working geographically <p>Progress:</p> <ul style="list-style-type: none"> Senior Nurse for Caerphilly and Asst Head of Service to have planned to review and feed back to NCN Management Team 	R
<p>2.3.4 Improved access to Physiotherapy across Primary Care within the NCN (Pilot)</p> <p>Care Closer to Home Improved Quality of Care Supports IMTP SCP3</p>	<p>31.03.20 Physiotherapy Directorate, NCN Leads, NCN Membership</p>	Patients have improved access to physiotherapy services with reduced waiting times	<p>Action:</p> <ul style="list-style-type: none"> Employ a Band 7 Physiotherapist utilising NCN funding Monitor progress and impact on local GPs and Physiotherapy Service <p>Progress:</p> <ul style="list-style-type: none"> Agreement to progress with the Band 7 physiotherapist option given by NCN clusters. Recruitment is in progress with the aim to have a physiotherapy presence in practice by end of October 2018. The therapists will be aligned to practices on a list size equitable share and will be able to undertake initial assessment, give advice, refer for diagnostics, refer to secondary care etc. Physios will not give injectable therapies where an enhanced service exists within the practice to administer this. 	A

2.4 Care Closer to Home				
2.4.1 Ensure NCNs full participation in the Care Closer to Home Strategy	Years 1,2&3 NCN Team, IP Membership	Agreed vision and action plan for delivering prudent healthcare across ABUHB	Action: <ul style="list-style-type: none"> • Ensure strong links with Clinical Futures and the Care Closer to Home strategy and delivery framework Progress: <ul style="list-style-type: none"> • Phase 2 workshop for Care Closer to Home planned for 02/08/2018 to agree delivery framework • Awaiting outcomes from the meeting and Action Plan 	A
2.5 Community Engagement				
2.5.1 NCN to work collaboratively with Youth organisations/services in Caerphilly Borough to take forward the agenda for young people and improve understanding of health services and provide prudent signposting to 11-25 year olds	31.02.19	Young people in Caerphilly have a better understanding of what services and support is available to them	Actions: <ul style="list-style-type: none"> • Encouraging young people in the "at risk" group to have their flu vaccinations • Signposting to local smoking cessation support services, with selected youth workers willing to be trained as Smoking Champions • Signposting young people with low level mental health and wellbeing issues to local wellbeing services • Supporting Young Carers Progress: <ul style="list-style-type: none"> • Meeting held with SYDIC a Youth Drop-in Centre in August 2018 • Exploring opportunities across Caerphilly North NCN to promote access to services via current android and ios technology utilising QR Information pods for example 	A
2.6 Training & Development				
2.6.1 Training & Development: To support relevant education and development opportunities across the NCN where appropriate	Years 1,2 & 3 NCN Team	Sharing education sessions across practices providing up to date enhanced skills to provide better patient care	Action: <ul style="list-style-type: none"> • Facilitate training opportunities: Examples: <ul style="list-style-type: none"> - Workflow Optimisation training completed - Care Navigation - Signposting for Reception Staff planned to commence for all practices on 05/09/2018 - Diploma in Therapeutics for Practice Based Pharmacist 	A

<p>Improved Quality of Care Sustainability Supports IMTP SCP2/5/7</p>		<p>Utilise the NCN Training Plan from NCN slippage monies</p>		
<p>2.7 Estates</p>				
<p>2.7.1 To consider accommodation requirements within primary care in relation to wider delivery of services</p> <p>Care Closer to Home Sustainability Supports IMTP SCP3/7</p>	<p>Years 1,2 & 3 NCN, Primary Care Estates</p>	<p>Patients are able to local access services in high quality premises</p>	<p>Action:</p> <ul style="list-style-type: none"> • Discuss Caerphilly North Primary Care accommodation requirements at NCN Lead annual practices visits and NCN meetings <p>Progress:</p> <ul style="list-style-type: none"> • Discussions held at NCN Lead practice visits regarding future developments • Issues regarding current buildings also being explored • Linked to Care Closer to Home strategy • Practices have the opportunity to apply for an improvement grant from the Health Board • NCN funded Sustainability Focused Workshop 1st March 2017. This allowed practices to have protected time out to discuss and consider the challenges of sustainable Primary Care and local risks and possible solutions which included accommodation and estates issues. • Potential for shared services being explored • Sustainability Meeting 2 held on 21/02/18 • Current model of integrated services based at RIHSCC under review • Aim to fully integrate the services based there and develop a more effective linked up approach 	<p>G</p>

Strategic Aim 3: Planned Care- to ensure that patients needs are met through prudent care pathways, facilitating rapid, accurate diagnosis and management and minimising waste and harms. To highlight improvements for primary care/secondary care interface.

Objective	For completion by:-	Outcome	Action, Progress to date & Measures	RAG Rating
3.1 Secondary Care				
3.1.1 Service Development - working towards developing an integrated health and social care provision across acute and community services	Years 1,2 & 3 NCN Lead, Caerphilly Locality Team	Improved links and communication with Secondary Care Leads	Action: <ul style="list-style-type: none"> • NCN Leads to work collaboratively with Secondary Care /CRT consultants. • Secondary Care/CRT Consultants to become core members of the local Caerphilly Management Team meeting • NCN Leads to be engaged in the development and implementation of a graduated care model within Caerphilly borough. Progress: <ul style="list-style-type: none"> • NCN Leads disseminated to their respective NCN • Secondary Care/CRT Consultants to invited to Managent Team meetings 	A
3.2 Mental Health				
3.2.1 To strengthen integration at practice level between Primary Care and the PMHT Care Closer to Home Improved Quality of Care <i>Supports Caerphilly SIP – Healthier Caerphilly H1, H2, H4, H5</i> <i>Supports IMTP</i> <i>SCP3/8</i>	31.03.19 Practices, PCMHSS, Third Sector, Statutory Services	Reduction in the number of referrals passed between different teams within Mental Health services, and PMHTs Clearer care pathways, including transparent, concise access criteria, will be in place for patients GP's to make use of the PCMHSS Flowcharts and	Action: <ul style="list-style-type: none"> • Ensure local links are well maintained • Continue improved uptake of patient education opportunities Progress: <ul style="list-style-type: none"> • Team Coordinator regularly updates at every NCN meeting. • Individual service user feedback indicated satisfaction with the service • Collation of average referral data and interventions • A number of practices are Direct Booking for PCMH Assessments and it is reported that the national targets for assessments is being achieved • There is now in place a Third Sector Mental Health Consortium contracted to provide mental health support across Caerphilly Borough (part of a Gwent service) 	A

		<p>increase their use of the PCMHSS Practitioners for advice/guidance.</p> <p>Increased uptake of psychological intervention through patient education</p>		
3.3 Medicines Management				
<p>3.3.1 Medicines Management To monitor the NCN prescribing budget and delivery of the Medicines Management Plan</p> <p><i>Improved Quality of Care</i> Supports IMTP SCP3/4/7</p>	<p>Years 1,2 & 3 ABUHB Pharmacy, GP Practices</p>	<p>Efficient use of resources leads to re-investment & more appropriate care</p>	<p>Action:</p> <ul style="list-style-type: none"> To scrutinise prescribing budgets on Practice by Practice basis at all NCN meetings To monitor NCN performance against all other NCNs <p>Progress:</p> <ul style="list-style-type: none"> Primary Care Pharmacy Team member attends NCN meetings to update practices on prescribing information and budget performance. Budgets scrutinised on practice by practice basis at NCN meetings Individual NCN performance benchmarked against all other NCNs Efficiencies and practice performance openly discussed at all NCN meetings. 	A
<p>3.4.2 Waste Management Reduce medicines waste and safety concerns relating to repeat prescribing systems</p>	<p>Years 1,2 & 3 ABUHB Pharmacy, GP Practices</p>	<p>Prevention of fragmentation, repetition and erosion of potential benefits</p>	<p>Action:</p> <ul style="list-style-type: none"> Evaluate progress of the established Batch Prescribing and establish learning and best practice <p>Progress:</p> <ul style="list-style-type: none"> All practices agreed to undertaking Repeat Batch prescribing Outcomes and final figures due in May/June 2018 	A
<p>3.4.3 Develop a Personal Asthma Action Plan for the NCN</p> <p><i>Care Closer to Home</i> <i>Improved Quality of Care</i></p>	<p>Years 1,2 & 3 ABUHB Pharmacy, GP Practices</p>	<p>Patients have access to a Personal Asthma Action Plan in Caerphilly North NCN</p>	<p>Actions:</p> <ul style="list-style-type: none"> To develop the Personal Asthma Action Plan in partnership with ABUHB & Practice Based Pharmacists <p>Progress:</p> <ul style="list-style-type: none"> In early stage of development 	A

Supports IMTP SCP3/4/7			<ul style="list-style-type: none"> Aspiration to roll out during 2018/19 	
3.4.4 Address antibiotic prescribing across the NCN	31.02.19 NCN Lead, ABUHB Pharmacy	Reduction in antibiotics usage across Caerphilly North NCN GP practices	Action: <ul style="list-style-type: none"> To explore the feasibility of looking at CRP Near Patient Testing within Caerphilly North NCN Progress: <ul style="list-style-type: none"> To be discussed at NCN meeting in September 2018 	R

Strategic Aim 4: To provide high quality, consistent care for patients presenting with urgent care needs and to support the continuous development of services to improve patient experience, coordination of care and the effectiveness of risk management. To address winter preparedness and emergency planning.

Objective	For completion by:-	Outcome	Action, Progress to date & Measures	RAG Rating
4.1 Urgent Care				
4.1.1 To develop NCN resilience for winter preparedness and emergency planning	Years 1,2 & 3 NCN, Caerphilly Locality Team	Patients provided with clarity of process followed by services in the event of adverse weather and emergency situations	Action: <ul style="list-style-type: none"> Flu Immunisations Practice adverse weather plans (business continuity) Prioritisation of clinics Patient interface issues (access, travel, etc) Progress: <ul style="list-style-type: none"> July Caerphilly North NCN Cluster Meetings: NCN Leads have facilitated a session to reiterate the necessity for all services collectively have a part to play to ensure effective service delivery through maintained planning to cope during times where demand and capacity can be an issue and also in times of inclement weather to ensure business continuity. A reflection of what has gone well in previous years and what posed an issue for local teams was briefly discussed. Partners at the meeting contributed with potential ideas to be explored to support the 2018/19 period. CRT undertaking a pilot intake model for Reablement. Pilot to be undertaken during July/Aug 2018, using ward 2.1 at YYF. The aim of the pilot is to improve the flow within YYF. 	A
4.1.2	Years 1,2&3 NCN,	Improved access and	Action:	A

<p>Frailty: To monitor CRT referral rates, pressures, trends & address as required</p>	<p>CRT, Caerphilly Locality Team</p>	<p>communication with Frailty and between Frailty and the OOH Service</p> <p>Less hand offs between services, and improved communication about the needs of the individual will result in better quality, more timely care</p> <p>Increased GP referrals & reduction in rejection of referrals</p>	<ul style="list-style-type: none"> • Discuss at NCN with partners to address issues e.g. communication between Practices and frailty teams • Included in ISPB performance reporting • Quarterly NCN performance tracking of CRT referrals <p>Progress:</p> <ul style="list-style-type: none"> • Capacity issues improved • Reported increase in referrals from GPs & secondary care to the whole Frailty team • Staff from the CRT are regularly attending the NCN meetings and Management meetings and using these opportunities to update the GP and partners with any changes in the CRT. • The last year has seen an increase in the CRT staffing numbers with the Community Physios being moved from a hospital setting to the community. They brought with them a large waiting list of patients but work has been undertaken and although there is still a waiting list this has been reduced significantly (currently around 34, with an average waiting time of 3 weeks. This is down from 80 and a waiting time of several months). • Falls Assessments waiting list has reduced significantly over the year. • Although 'pull' is an important function of the CRT, moving forward the CRT want to do more work at the preventative end in trying to avoid hospital admission. • Developing 'pathways' within CRT to try to facilitate easier access into the service • Frailty medics and nursing staff are visiting the GP surgeries to update them on Frailty and also try to address any issues the GPs are having in trying to access our service 	
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Strategic Aim 5: Improving the delivery of dementia; mental health and well being; cancer; liver disease, COPD, (delete as appropriate).

Objective	For completion by:-	Outcome	Action, Progress to date & Measures	RAG Rating
N/A for 2018/19				

Strategic Aim 6: Improving the delivery of the locally agreed pathway priority.

Objective	For completion by:-	Outcome	Action, Progress to date & Measures	RAG Rating
N/A				

Strategic Aim 7: Deliver consistent, effective systems of Clinical Governance and Information Governance. To include actions arising out of peer review Quality and Outcomes Framework (when undertaken).

Objective	For completion by:-	Outcome	Action, Progress to date & Measures	RAG Rating
7.1 GPSAT				
7.1.1 To fully implement the Clinical Governance Toolkit <i>Sustainability</i> Improved Quality of Care Supports IMTP All SCPs	31.03.19 NCN, Primary Care & Network Division, GP Practices	Consistency and safety in Practice and NCN wide primary care services	Action: <ul style="list-style-type: none"> Encourage practices to complete the Toolkit within agreed timescale Monitor progress via QPS reporting Progress: <ul style="list-style-type: none"> 100% of practices completed the toolkit for 2017/18 Deadline for completion has been extended to the end of April 2019 	A

Strategic Aim 8: Other Locality issues

Objective	For completion by:-	Outcome	Action, Progress to date & Measures	RAG Rating
<p>8.1 Effective communication between practices and Prince Charles Hospital</p> <p><i>Improved Quality of Care</i> Supports IMTP SCP3/10</p>	<p>31.03.19 NCN Lead, GP Practices</p>	<p>Improved discharge information and communication between PCH and Caerphilly North NCN Practices</p>	<p>Actions:</p> <ul style="list-style-type: none"> • Practices to share examples of issues with NCN Lead and Leadership Team by December 2016 • NCN Lead to escalate the issue <p>Progress:</p> <ul style="list-style-type: none"> • Issues highlighted and discussed at NCN meetings in 2017/18 • NCN Lead will progress with this issues during 2018/19 	<p>A</p>
<p>8.2 NCN Funding: Appropriate use of surplus NCN funding allocation for 2018/19</p>	<p>31.03.19 NCN Lead, Head of Service, NCN membership</p>	<p>Utilisation of slippage monies from the annual budget after all recurrent funding has been allocated</p>	<p>Action:</p> <ul style="list-style-type: none"> • Consideration for funding towards: <ul style="list-style-type: none"> - Considering various training and development which would be beneficial to the NCN - Provision of QR Information Pods for GP practices within Caerphilly North NCN - Other spending options are yet to be discussed and agreed <p>Progress:</p> <ul style="list-style-type: none"> • Decision on allocation of slippage monies to be agreed at NCN meetings • NCN Lead to produce Spend Plan for 2018/19 • Reception Navigation licenses to be provided via NCN funds for 2017/18. • NCN funding for QR Info Pods for each practice within the cluster 	<p>A</p>