



# Accelerated Cluster Development What Does This Mean ?

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# Accelerated Cluster Development

## What does this mean?

- **A quick history**
- **Good work done**
- **Why we began**
- **Work proposed, planned and why**
- **The Benefits**
- **The Roadmap for 2022/23**
- **What will look like in 2025**



# Clusters

*“A cluster brings together all local services involved in health and care across a geographical area, typically serving a population between 25,000 and 100,000.”*

***“Working as a cluster ensures care is better coordinated to promote the wellbeing of individuals and communities.”***

**Remember  
“Setting the Direction”**



# Clusters – A quick history

- In existence for a decade
- There are now 60 across Wales
- An allocation of £20m
- Phase 1 General Medical Services
- Phase 2 Primary Care Model for Wales

## Primary Care Clusters

### Swansea Bay LHB

- 1 Afan
- 2 BayHealth
- 3 CityHealth
- 4 Cwmtawe
- 5 Llwchwr
- 6 Neath
- 7 Penderi
- 8 Upper Valleys

### Aneurin Bevan LHB

- 9 Blaenau Gwent East
- 10 Blaenau Gwent West
- 11 Caerphilly East
- 12 Caerphilly North
- 13 Caerphilly South
- 14 Monmouthshire North
- 15 Monmouthshire South
- 16 Newport East
- 17 Newport West
- 18 Torfaen North
- 19 Torfaen South

### Betsi Cadwaladr University LHB

- 20 Anglesey
- 21 Arfon
- 22 Central & South Denbighshire
- 23 Conwy East
- 24 Conwy West
- 25 North East Flintshire
- 26 Dwyfor
- 27 North West Flintshire
- 28 Meirionnydd
- 29 South Flintshire
- 30 North Denbighshire
- 31 South Wrexham
- 32 North West Wrexham
- 33 Central Wrexham

### Cardiff and Vale University LHB

- 34 Cardiff East
- 35 Cardiff South East
- 36 City & Cardiff South
- 37 Cardiff North
- 38 Cardiff South West
- 39 Cardiff West
- 40 Central Vale
- 41 Eastern Vale
- 42 Western Vale

### Owm Taf Morgannwg LHB

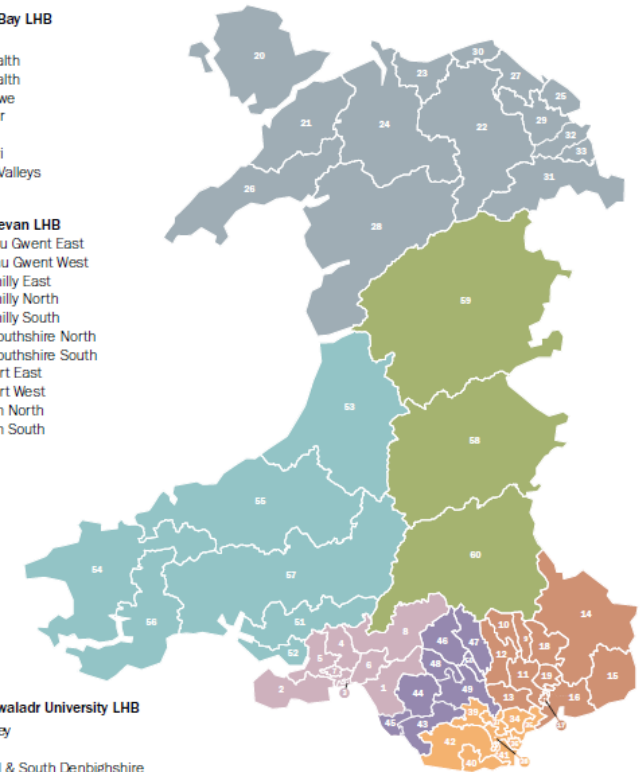
- 43 Bridgend East
- 44 Bridgend North
- 45 Bridgend West
- 46 North Cynon
- 47 Merthyr Tydfil
- 48 Rhondda
- 49 Taf Ely
- 50 South Cynon

### Hywel Dda LHB

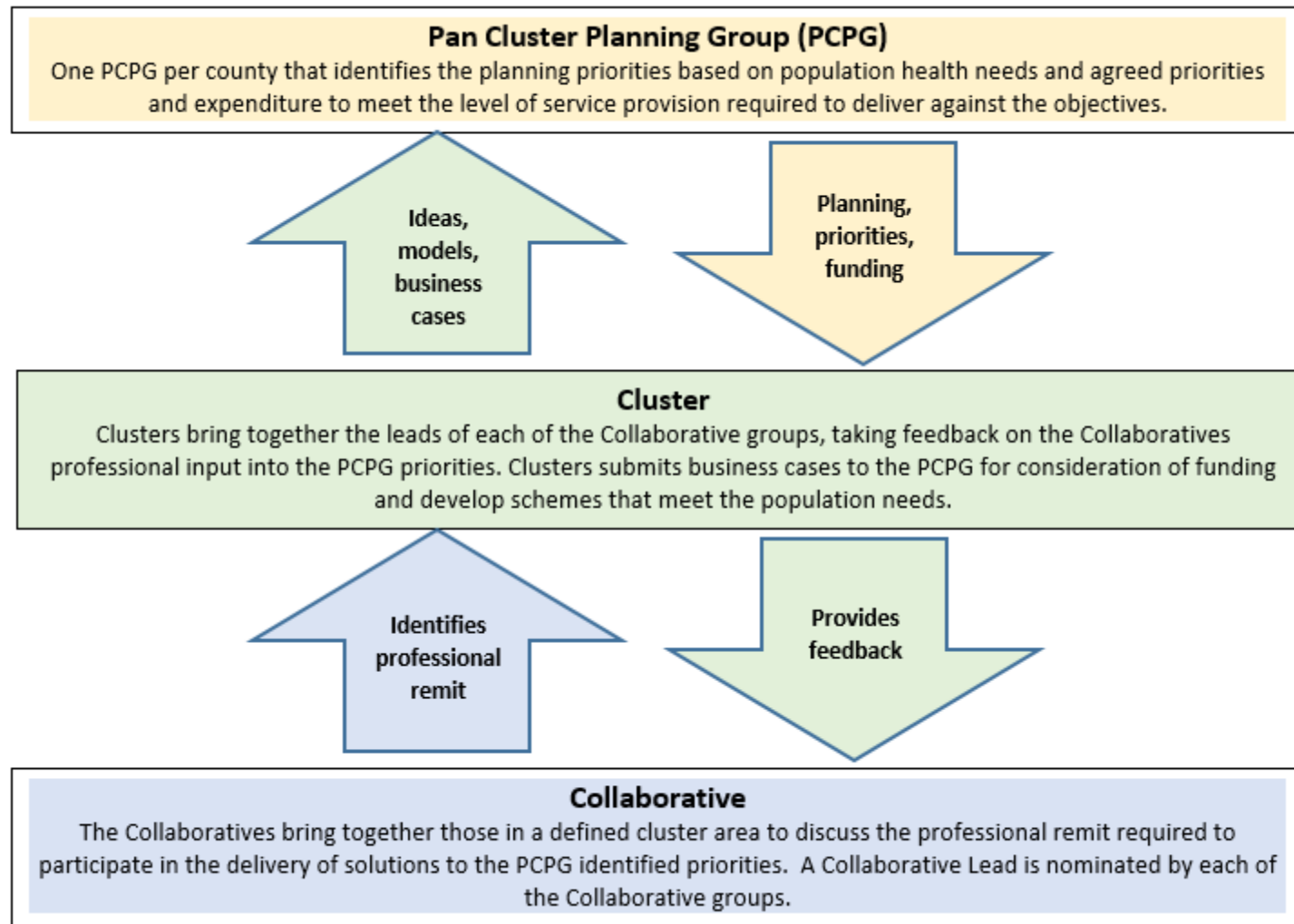
- 51 Amman Gwendraeth
- 52 Llanelli
- 53 North Ceredigion
- 54 North Pembrokeshire
- 55 South Ceredigion
- 56 South Pembrokeshire
- 57 Tywi Taf

### Powys Teaching LHB

- 58 Mid Powys
- 59 North Powys
- 60 South Powys



# Illustration of the relationships between Collaboratives, Clusters and the PCPG



# Good work done so far

## A snap shot

- Community Connectors assigned to GP Practice on a rota basis in Blaenau Gwent West and East
- Across all three Caerphilly Clusters – North, East and South direct patient access to Physiotherapy
- In North Wales Arfon Cluster employed a social prescriber in 2017 from cluster funds, which was so successful the project was then funded from BCUHB core fund.
- Cardiff City and South employed a cluster pharmacist and frailty nurse to work across their cluster
- Bridgend West employed a Chronic Disease Nurse for housebound patients
- South Ceredigion Cluster developed a Frailty Team consisting of two Chronic Conditions and Frailty Nurses and a Frailty Pharmacist



2019 Cluster Year book demonstrates some of the amazing work that has happened because of clusters

So many stories of Clusters coming together and supporting each other through the pandemic, helping to keep practices open, covering clinics and providing much needed support to each other through difficult times. ACD is not about taking away any of the good work, but building on it.



# Why we began the journey

## Cluster survey and Cluster leads thinking

- Bureaucratic processes and autonomy
- Lack of a long term plan or financial strategy
- Too often just a “GP Club” need to broaden membership
- clarify the future purpose and functions of Clusters



# Why we began the journey

## Cluster survey and Cluster Leads thinking

### Autonomy

- Legal Status
- Independent capacity and capability
- Long term funding
- Separation between GMS, GP Contracts and Cluster work

### Coherence

- Core similarities
- Learning and sharing
- Branding

### Engagement

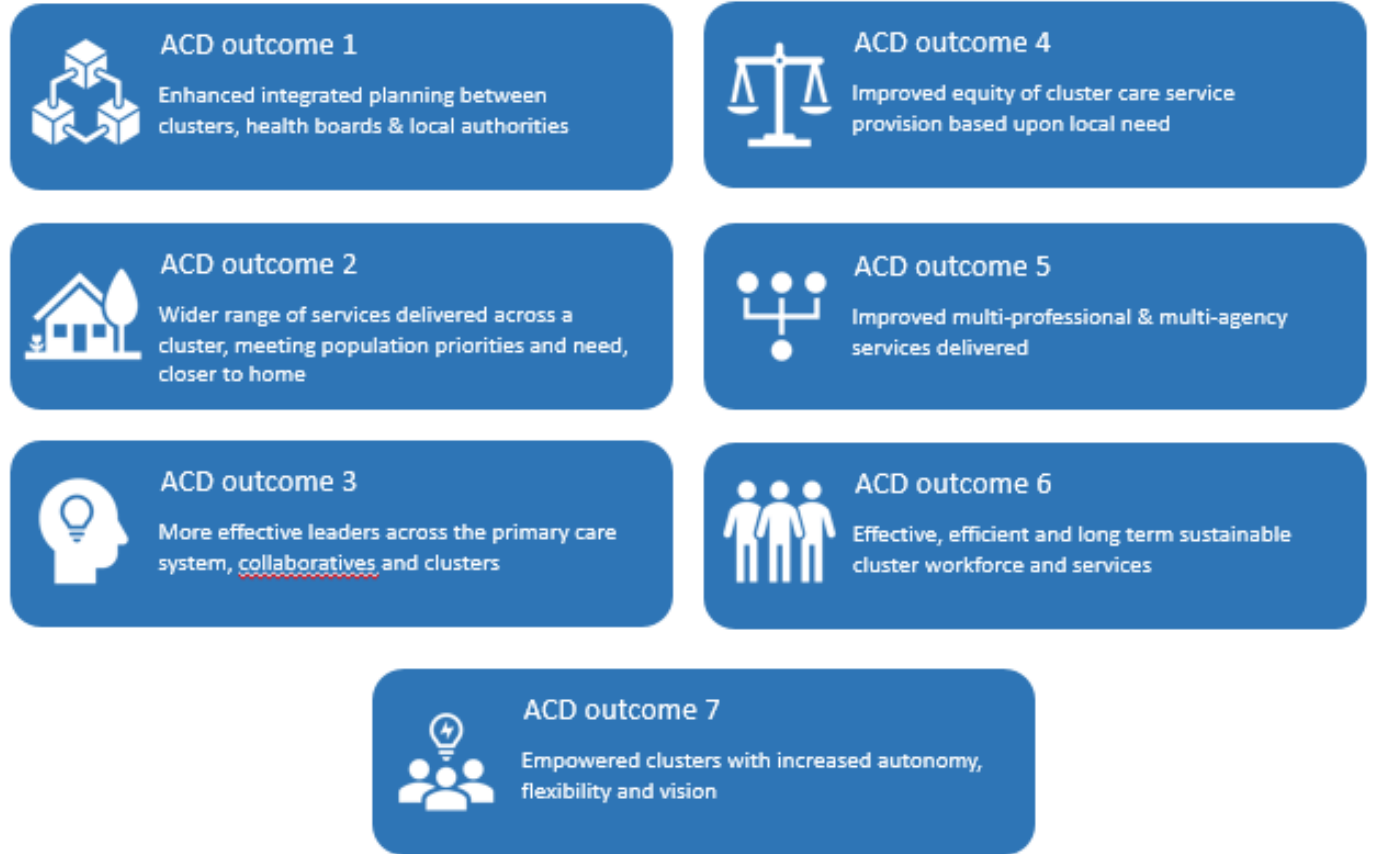
Providing rapid practical advice  
Patients are advocate  
More collaborations  
Being sought out by new partners





# What is this ACD Programme looking to achieve?

- Purpose
- Influencing
- Bringing together
- Delivering locally
- Population health need
- **Local Flexibility**



# What is proposed and being planned

## PAN CLUSTER PLANNING GROUP AT COUNTY LEVEL

### PCPG MEMBERSHIP

Collaborative Cluster Leads, Senior Social Services Leadership,  
Local NHS Leadership, Third Sector Partners ,  
Local Public Health, AHPs, Nursing, Community Health Council  
Mental Health and Secondary Care

### Cluster Arrangements

Pharmacy  
Collaborative

Optometry  
Collaborative

General  
Practice  
Collaborative

Dental  
Collaborative

### Other Collaboratives

#### Based upon Professional Issues

- Community Nursing
- Allied Health Professionals ( AHP)
- Social Care



# And why

- Enhanced Integration
- More services closer to home
- Improved Multi Professional Working
- More effective Primary & Community voice
- Better care based upon need
- Sustainable Cluster working
- Empowered Clusters leading to better care for patients



# How does this link together

## PLANNING

### (pan-cluster / locality level):

To meet cluster population health need through effective and robust planning and service delivery

The Planning Groups must be strongly linked to the RPBs

**REMEMBER**  
2022/23 is a transitional year.  
Begin by looking at new partnership & primary & community care funds into the system

A suite of multi agency integrated services

What might the commissioned service be

- Obesity
- Addiction
- Pain Management
- Early stage Cancer
- Urgent PC
- Dermatology
- Diagnostic hubs
- Care home support
- Virtual wards
- Prehabilitation
- Covid Recovery
- Population health management
- Gender identity
- Homelessness
- Wider immunisations
- LD health and inclusion
- Current cluster type services

**DELIVERY**  
At cluster level [or more than one cluster together]  
Integrated primary, community health, social care, third sector



# The benefits “What is in it for you”

## **FOR PATIENTS / COMMUNITIES**

Needs recognised and advocated for  
Better access to new services delivered rapidly  
Services delivered closer to home  
Less of a postcode lottery within a county area

## **FOR LOCAL SERVICE PROVIDERS**

Clarity over what is to be delivered by practice  
Flexibility to be part of cluster delivery  
Commitment to local collaborations between ICs  
Less unnecessary bureaucracy



# The benefits “ What is in it for you”

## **FOR CLUSTERS ( PLANNING )**

Significantly enhanced profile with multi-agency partners  
Ability to influence key partners  
Access to mainstream resourcing and its deployment  
Localising a raft of national / HB priorities (NCF)  
Pushing enhanced quality provision with teeth  
Clarity of purpose

## **FOR CLUSTERS ( DELIVERY )**

Clarity of services to be delivered and purpose  
Light touch scrutiny from HBs  
Autonomy to deliver against service commissioned  
Ability to draw key local players in together  
Financial clarity and flexibility over multiple years  
Outcomes driven  
Real focus on harnessing and involving local resources



# The benefits “What is in it for you”

## **FOR PLANNING AT LA LEVEL**

Clear involvement of multi professional Cluster Leads  
Ability to have a local / county suite of priorities  
Focus on what matters to population  
Ability to have a consistent approach / set of services

## **FOR HBs / RPBs**

Clusters become mainstream and key patient advocates  
Ability to have full sight of impact of resource decisions  
Set overarching principles and see flow to and from cluster level  
Improved quality of health and well being assessments



# Key Milestones for 2022-2023

## ACCELERATED CLUSTER DEVELOPMENT PROGRAMME DEVELOPMENT KEY MILESTONES

- ★ Pan Cluster Planning Group (PCPG) Terms of Reference
- ★ Professional Collaboratives Guidance, and the Professional Collaborative lead on the P.C.P.G role definition published

FEBRUARY 2022

- ★ Toolkit v1 completed - v1 toolkit chapter headings
- ★ PCPG Boundary map agreed

MARCH 2022

- ★ Formation of the Professional Collaboratives
- ★ Formation of the Pan Cluster Planning Groups

APRIL 2022

- ★ Pan Cluster Planning Groups and Professional Collaboratives Planning Guidance 2023/24 published

JULY 2022

- ★ Information governance solutions to issues
- ★ Population needs assessment

SEPTEMBER 2022

- ★ Final Toolkit and Roadmap for R023/24 published
- ★ Pan Cluster Planning Group Annual Plan published

MARCH 2023

March 31 2023: Strategic project and the ACDP comes to an end - 'business as usual'





*“Working as a cluster ensures care is better co-ordinated to promote the wellbeing of individuals and communities”*

