

Accelerated Cluster Development 'Plan on a Page'



Why is the project needed?

The *Parliamentary Review of the Long Term Future of Health and Social Care* described a strong future vision of health and social care in Wales as a key part of transforming to an integrated whole system approach. In *A Healthier Wales*, a key action was that “Clusters will continue to develop models of seamless local partnership working, working closely with Regional Partnership Boards to promote transformational ways of working, so that they are adopted across Wales.”

Clusters were established formally in 2014 with the original aims very much about community-focused primary care being able to harness all available local resources. It was also the intention at this time that all independent contractors would form part of this approach.

The COVID-19 pandemic has resulted in clusters working more closely together and within their local areas with other groups, but this is not consistent across Wales.

What is the scope of the project?

- To develop a new operating model for primary care clusters in Wales, separating the planning function from the delivery function
- To test the delivery function through a number of early accelerator clusters establishing the cluster delivery vehicle
- Inclusion of all four contractor professions as equal partners in primary care cluster working through the establishment of contractor collaborations
- To better align cluster, Regional Partnership Board (RPB) and health board IMTP planning within an integrated planning framework

Key deliverables

Suite of deliverables are being refined – refer to ACD Implementation Plan. High-level deliverables will include:

- Model ToR for the pan-cluster planning group
- Contractor collaboration handbook
- Cluster delivery vehicle national specifications
- Commissioning templates
- Population health needs assessment templates and cluster planning guidance

Outcome/Success criteria:

- Integrated planning mechanism to align cluster, RPB and health board planning
- Establishment of contractor collaboratives
- Adoption and rapid implementation of the operating model across all clusters in Wales
- Establishment of cluster delivery vehicles delivery cluster level services
- A menu of services the health board will commission from the cluster delivery vehicle

When will the project be delivered?

- August 2021: implementation plan endorsed
 - September 2021: ACD formally launched
 - By March 2022: cluster delivery vehicles tested in the early accelerator clusters
- Please refer to the Implementation Plan for other key timelines.

Who will be delivering the project?

Lead: Alan Lawrie

Co-Lead: Zoe Wallace

Project Manager: Raylene Roper

Last reviewed: January 2022

