

Local Authority Directors of Social Services
Regional Programme Chairs
Regional Programme Board Leads

10 May 2022

Dear Colleagues

Six Goals for Urgent and Emergency Care Programme

Planning and Implementation Guidance for Health Boards 2022/2023

I am writing to seek your support to collaborate with Health Boards in progressing the Six Goals for Urgent and Emergency Care ('Six Goals') Programme, and enclose planning and implementation guidance, for your information.

The launch of the Six Goals Programme is an important early marker in the delivery of the Welsh Government's Programme for Government 2021–2026 and follows the publication of the [Six Goals policy handbook](#) in February, earlier this year.

The handbook sets out in detail our expectations for health, social care, independent and third sector partners for the delivery of the right care, in the right place, first time.

The enclosed guidance describes how the national Six Goals Programme will work and explains our expectations of Health Boards covering:

- Priorities for delivery in 2022/2023;
- Expectations around local Six Goals Programme governance and plans;
- Investment methodology;
- Six Goals Improvement Triumvirate Teams; and
- Reporting arrangements.

To support achievement of these priorities, we have allocated funding to Health Boards to recruit members to a new 'Six Goals Improvement Triumvirate Team' (ITTs - see the planning and implementation guidance for further detail). These teams will play a major leadership and implementation role in Health Boards but, crucially, will also work across local and regional systems and boundaries to design, develop and deliver the goals as set out in the national programme.

We believe this programme represents a real opportunity to enable improved outcomes through health and social care integration, and I am seeking your support to work with your Health Board colleagues and the new ITTs once established.

There is clear synergy between the Six Goals Programme, desired outcomes of the Regional Integration Fund and the accelerated cluster development work. We regard these as complementary means of strengthening community based healthcare and social care and look forward to working with you throughout the life-course of each programme.

We are seeking your support to use the strategic partnership space provided by the Regional Partnership Boards to enable stakeholder engagement, and to facilitate the alignment of programme delivery and investment of resources across these programmes.

To enable this collaborative approach we are exploring opportunities to create communities of practice that will support the implementation of key aims, goals and outcomes across a number of programmes. We will involve you in this process from the outset.

Further, across all of these programmes there are common enablers that need to be developed strategically rather than in isolation and Regional Partnership Boards have a key part to play in their design and implementation i.e. digital change; workforce education, training and development; and measurement.

I trust this is clear but please contact the Six Goals Programme team at the following address for further guidance: SixGoals.UrgentAndEmergencyCare@gov.wales.

Yours sincerely

Nick Wood

Chair, Six Goals for Urgent and Emergency Care Programme Board
Deputy Chief Executive NHS Wales

Albert Heaney CBE

Chief Social Care Office for Wales

Cc:

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